



## Winters Climate Action Plan Development Board Meeting

Thursday, June 18, 2020  
5:30 p.m.

Zoom Meeting ID: 828 0359 8046  
Join by phone:  
+1 (669) 900-6833 US (San Jose)  
Join by computer or device:  
<https://us02web.zoom.us/j/82803598046>

### AGENDA

#### *Members of the CAP Development Board*

*x Jennifer Urquhart  
x Ken Britten  
x Gar House  
x Kelly Linville  
x Sam Warren  
x Alternate: Shawn Yarnes*

*John W. Donlevy, Jr., City Manager  
Ethan Walsh, City Attorney  
Tracy Jensen, City Clerk*

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PLEASE NOTE – The numerical order of items on this agenda is for convenience of reference. Items may be taken out of order upon request of the Chair or board members. Public comment time may be limited and speakers will be asked to state their name.

Roll Call

Pledge of Allegiance

Approval of Agenda and Meeting Minutes from 5/14/2020

#### PUBLIC COMMENTS

At this time, any member of the public may address the Board on matters, which are not listed on this agenda. Residents should reserve their comments for matters listed on this agenda at the time the item is considered by the Board. An exception is made for members of the public for whom it would create a hardship to stay until their item is heard. Those individuals may address the item after the public has spoken on issues that are not listed on the agenda. Presentations may be limited to accommodate all speakers within the time available. Public comments may also be continued to later in the meeting should the time allotted for public comment expire.

## PRESENTATIONS

None.

## BOARD DISCUSSION ITEMS

1. Community Engagement... subcommittee updates (Shawn, Sam, Chris) followed by board discussion.
2. Proposal for Table of Contents revision (Shawn)

## STAFF UPDATE

## NEXT MEETING TOPIC

Subcommittee updates to CAP document (continued)

## BOARD ACTION ITEMS

1. Add comments to CAP document in shared Google drive folder: [https://docs.google.com/document/d/1Ssr2--SigFHpgmwxJZmC6E54gY6A\\_CMg/edit](https://docs.google.com/document/d/1Ssr2--SigFHpgmwxJZmC6E54gY6A_CMg/edit)
2. Meet with assigned subcommittee on designated CAP focus areas.

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## ADJOURNMENT

I declare under penalty of perjury that the foregoing agenda for the June 18, 2020 regular meeting of the Winters Climate Action Plan Development Board was posted on June 15, 2020 at the City of Winters website at [www.cityofwinters.org](http://www.cityofwinters.org) . The agenda was made available to the public during normal business hours and board members were notified via e-mail of its' availability.



Christopher Flores, Climate Fellow

*Questions about this agenda – Please call the City Clerk’s Office (530) 794-6702.*

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*City Hall – Environmental Services - 318 First Street*



## Winters Climate Action Plan Development Board Meeting

Thursday, May 14, 2020  
5:30 p.m.

Zoom meeting ID: 870 6466 5569  
Join by phone:  
+1 (669) 900-6833 US (San Jose)  
Join by computer or device:  
<https://us02web.zoom.us/j/87064665569>

### AGENDA

*Members of the CAP Development Board*

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#### Roll Call

**Members:** Ken Britten, Gar House, Kelly Linville, Jennifer Urquhart, Sam Warren, Shawn Yarnes

**Liaisons:** Christopher Flores, Climate Fellow; Kate Laddish, Putah Creek Committee; Albert Vallecillo, Hispanic Advisory Committee

#### Pledge of Allegiance

Christopher led the pledge of allegiance.

Approval of Agenda and Meeting Minutes from 3/19/2020 and 4/16/2020

**Motion** by vice chair Britten and **second** by board member Linville for approval of

Agenda:

**YES:** Urquhart, Britten, Linville, Yarnes

**NO:** None

Minutes:

**YES:** Urquhart, Britten, Linville, Yarnes

**NO:** None

Minutes:

### PUBLIC COMMENTS

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David Springer, coauthor of the Winters Climate Action Plan (CAP) informed the Board that he was available for questions regarding the plan prepared in 2012. He noted several pieces of CA legislation which were adopted and updates to the CA energy code since that time.

Board member Britten expressed several changes have been made since the first iteration of the CAP in 2012, and suggested Mr. Springer offer his thoughts on new or missing content. Christopher agreed to send the most up-to-date version of the document to Mr. Springer.

### PRESENTATIONS

1. Christopher Flores - CALgreen building codes and the Sustainable Groundwater Management Act (SGMA) in Yolo County.

Christopher gave an introduction to CA Green Building and Energy codes. As a general law city, Winters adopts pieces of CA law to maintain standards concerning safety, energy and water conservation, and reduction in building impact on the environment. Winters has adopted the minimum standard/lowest tier of codes in it's municipal code. Municipal codes with strict building and energy codes may source their materials from sustainable sources and reduce energy demand or improve efficiency, but often do so at a higher financial cost.

Christopher also spoke about Yolo County's progress on groundwater sustainability under the Sustainable Groundwater Management Act (SGMA). The Yolo County Subbasin designated as a high priority area for groundwater management, and therefore needed to form the Yolo Subbasin Groundwater Agency (YSGA) to develop a Groundwater Sustainability Plan (GSP) by January 31 2022.

## BOARD DISCUSSION ITEMS

### 1. Desired improvements and suggestions for *Mobility* focus area of CAP.

Vice chair Britten shared concerns about access to bicycle friendly infrastructure in Winters and the CAP's limited discussion on residents opting for active transportation options. Some methods to increase cycling within the City may include investment in new infrastructure or transforming current roads to create more space for cyclists while also improving their safety.

Board member Yarnes asked about information is already available in the City of Winters Bikeway System Master Plan. Current residential development along Main St. and Anderson Ave. has implemented connectivity with the Bikeway System Master Plan with widened sidewalks to accommodate off-street foot and bike traffic. Boards affiliates discussed what challenges cyclists and pedestrians face even with improvements and connectivity to the current Bikeway System Master Plan, including safety concerns with shared bike/pedestrian pathways and intersections which lack accessibility and sensitivity for active transportation users; especially the intersection at highway 128/W Grant Ave. and W Main St.

Progress towards increasing the number of EV charging stations as well as how to encourage residents to switch from traditional gasoline powered vehicles to hybrid or electric vehicles was also discussed. However, a growing number of electric vehicles would require reliable charging infrastructure and access to electricity, an area of uncertainty in large utility distribution networks across California.

The regular transportation method for many residents in Winters changed in the year 2020 due to widespread institutional shutdowns imposed by the Yolo County Shelter in Place Order and COVID-19 pandemic. Many sectors that could allow their employees to work remotely from home (telework) did so, and short term improvements in air quality and reduction in carbon emissions was observed during the Yolo County Shelter in Place Order. Vice Chair Britten stated one method to reduce the number

of residents commuting to neighboring communities for work would be to ensure reliable internet service for Winters or establish a shared space with service.

2. Assign roles and establish tasks for smaller groups/subcommittees for offline document review.

Christopher requested the Board give approval to form 5 subcommittees to identify and make specific changes to the CAP document. Each subcommittee would consist of 1-2 board members and 1-2 optional liaisons to the board. Subcommittee meetings would take place in between regular board meetings and provide the working space/time needed to make textual or content revisions to the draft CAP document. Subcommittee members would report to the Board at upcoming meetings and express areas in need of adjustment, desired additions, and ultimately textual and content changes to be formally adopted into the document by Board vote.

**Motion** by vice chair Britten and **second** by board member House to direct CivicSpark Fellow Christopher Flores to form subcommittees based on focus areas of the draft CAP document and hold sessions for document review between board meetings dates.

**YES:** Urquart, Britten, House, Linville, Warren

**NO:** None.

#### STAFF UPDATE

None.

**Motion** by chair Urquhart and **second** by board member House to adjourn the meeting.

#### NEXT MEETING TOPIC

Land Use, Transportation and Circulation Planning part 2.

#### BOARD ACTION ITEMS

1. Ethics Training for Local Officials Resource -Members must complete by 05/15/2020:  
<http://www.fppc.ca.gov/learn/public-officials-and-employees-rules-/ethics-training.html>
2. Read Draft CAP: *Mobility (pgs 14-21)*, read *City of Winters Climate Action Plan Strategy Report*.

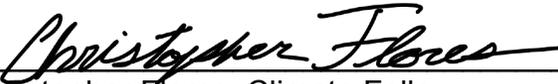
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## ADJOURNMENT

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## NEXT MEETING TOPIC

Land Use, Transportation, and Circulation Planning Pt. 2



Christopher Flores, Climate Fellow

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## Objective 2: Achieve 75% Landfill Waste Diversion

### Strategy W/W-2: Waste Diversion and Recycling

- Important to overall CAP success, however is not quantifiable
- UCD Bundle 5

#### Description:

Implementations and actions to reduce landfill waste through reduction, reuse, recycling and composting.



State law requires each jurisdiction to reduce waste going into landfills by 50% through reuse, recycling and composting. Legislation passed in 2013 requires the state to achieve a 75% reduction by 2020. The primary methods of reducing waste are as followed:

- Reduce the amount of waste created through efficient use of resources, more durable products, less packaging, buying less stuff, etc.
- Reuse products and packaging as much as possible. For example, using coffee mugs instead of single use cups or using reusable shopping bags instead of paper or plastic bags.
- Recycle discards, including products and packaging.
- Compost organic waste.

#### Actions:

- Educate community members on composting and encourage them to take advantage of the free compost bins that the county provides as well as their free backyard composting workshops. [Encourage use of organics totes for food waste and other organics](#) (Education)
- Track progress on waste management and educate the community on waste management strategies (Education)
- Create residential and commercial programs that collect food waste for large scale processing as compost or into biofuels (Legislation/Policy)

## Community Engagement

While the City can put Winters in position to reduce GHG emissions, Winters' success in meeting its goal will ultimately depend on the day-to-day actions of its community members. For example, in order to achieve Winters'

**Commented [25]:** GHG emission reduction only on one aspect of climate change preparedness.

GHG reduction goal, the city as a whole will need to have to reduce its energy use by 35%, reduce its per capita water demand by 25-30%, reduce its landfill waste by 75% and so forth. Local organizations will have to play a big role in motivating interest and action throughout the community.

Winters' CAP GHG-reduction target is an ambitious one that will need as much community effort as possible to achieve. The majority of action items listed in the CAP will only be successful with the combined actions of Winters' community members and the education and inspiration from community members on other community members.

Although community engagement is a critical aspect of reaching Winters' GHG reduction goal, no GHG-reduction totals are presented with the suggested strategies identified in this section to avoid double counting.

## Strategy Summary

|  |  |
|--|--|
| <b>Objective 1: Build Community Engagement in CAP Implementation</b>                 |  |
| CE-1   | Citizen-Led Outreach                           |
| CE-2   | Outreach Materials and Activities              |
| CE-3   | Recognition of Business Sustainability Efforts |
| <b>Objective 2: Measure CAP Implementation Progress and Adjust Actions as Needed</b> |  |
| CE-4   | Mid-point Check and Recommendations            |
| Portion of Total GHG Reduction Target: n/a   |  |

**Commented [26]:** Figures may change with updated projections data.

### Objective 1: Build Community Engagement in CAP Implementation

#### Strategy PI-1: Citizen-Led Outreach

- Important to overall CAP success, however is not quantifiable
- UCD Bundle 1C

#### Description:

Development of a citizen-led outreach organization that will educate the community on climate change and the City's efforts on climate change and CAP implementation strategies.

**Commented [27]:** Future commission or other standing body in Winters.

The City of Winters can foster additional voluntary community action by setting a positive example and educating the community on our current climate change issue. This can be accomplished by presenting a vision of needed community action and collaborating with local organizations where appropriate to accelerate progress. Public engagement from early adopters and harder to reach residents will play equally important roles in helping Winters' reach its GHG reduction goal. Local organizations and participants that can help to educate and motivate the City of Winters' community to take part in and benefit from local climate action include:

**Commented [28]:** Climate change preparedness is a multifaceted topic. GHG reduction goals are probably not as important to ordinary people as communicating how the city plans to mitigate the predictable crises we face: poor air quality, excessive heat, flooding, droughts, fires, electrical outages, and other service disruptions.

- Community-based organizations
- Business
- Educational institutions
- Labor
- Faith-based groups
- Youth organizations
- Non-profit environmental organizations
- Others



**Actions:**

- Establish a self-motivated citizen committee/commission that will lead the development and implementation of public education and outreach efforts to support the implementation of selected CAP strategies in coordination with the city (Legislation/Policy)
- Integrate the citizen commission with City events and activities to expand outreach efforts (Legislation/Policy)
- Support quarterly community climate forums held by the citizen commission (Legislation/Policy)
- Encourage a team within the citizen committee to focus on social network connections and social media for sharing ideas about community sustainability (Legislation/Policy)
- Seek funding for the citizen committee to support efforts related to achieving Winters' CAP goal (Legislation/Policy, Funding)

**Strategy PI-2: Outreach Materials and Activities**

- Important to overall CAP success, however is not quantifiable
- UCD Bundle 1C

**Description:**

Create and disperse materials that provide an overview of climate change, GHG-reduction guidance, and CAP implementation information.

Related background information may be found from the following:

- Intergovernmental Panel on Climate Change
- National Climate Assessment
- California Climate Change Portal
- Institute for Local Government Sustainable Communities program

**Commented [29]:** I think that we should recommend that the City of Winters declare a Climate Emergency.

- Winters' City web pages

**Actions:**

- Intergrate elements to City website that provide tools and resources related to climate change science and related technologies, the CAP and CAP Technical Report, regularly updated information on CAP implementation progress, and Winters' annual climate progress report (Education)
- Encourage a community discussion forum on the web page for community members to voice their concerns and ask questions regarding Winters' efforts to reaching their GHG reduction goal and community sustainability (Education)
- Provide and distribute information about the CAP at city facilities and community groups and schools (Education)
- Provide a community sustainability assembly to all local schools (Education)
- Partner with community groups to hold forums, fairs, and/or workshops focused on climate change and CAP implementation. Hold workshops during hours and at locations convenient for community members, provide childcare and food, and provide translation services. (Education, Equity)

**Commented [30]:** Unsure if current city website can support this functionality.

**Commented [31]:** I suggest adding something like: "Hold workshops virtually to engage with community members who may not be able to attend in-person events."

**Commented [32]:** Virtual sessions may be more appropriate until CAP mid-point check in.

**Commented [33]:** From YRC toolbox

**Commented [34]:** It would be good to make explicit what will or could be done to reach poor & working class people, immigrants, non-English speakers, people with disabilities, and other community members who, for various reasons, may not always be able to access community events.

**Commented [35R34]:** also emphasize inclusion of young people

**Strategy PI-3: Recognition of Business Sustainability Efforts**

- Important to overall CAP success, however is not quantifiable
- UCD Bundle 1C

**Description:**

Recognition of sustainability\ efforts by businesses to increase sustainability practices and implementations.

Businesses can have a large impact on community awareness and implementation of climate action goals, strategies and benefits by setting an example through their own practices. There are many activities that can promote CAP implementation, including:

- Implementing actions that will reduce energy use, transportation emissions, water consumption, or waste generation
- Providing incentives for workers and consumers to reduce GHG emissions or implement conservation measures
- Investing in green technologies and energy efficient measures
- Educating employees on conservation
- Participating in certification programs that highlight sustainable practices
- Supporting and/or purchasing from green businesses

**Actions:**

- Support local green jobs programs (Legislation/Policy)
- Support local green jobs programs (Legislation/Policy)
- Support local green jobs programs (Legislation/Policy)



**Objective 2: Measure CAP Implementation Progress and Adjust Actions as Needed**

#### Strategy PI-4: Mid-point Check and Recommendations

- Important to overall CAP success, however is not quantifiable
- UCD Bundle N/A

#### Description:

Evaluation of CAP progress and adjustment of implementations as needed.

Assessing the progress towards Winters' GHG reduction goals and altering implementation actions as needed are necessary in assuring the success of the CAP. Some implementations may need to be altered due to the lack of progress, change in technologies, etc. Components of the evaluation will include:

- Periodically monitoring plan implementations and consistently using the same methods for evaluation
- Setting benchmarks for measuring progress
- Confirming set goals for each implementation so expectations can be met
- Identifying the approach for plan adjustments and schedule for verification if plan needs adjusting or not

#### Actions:

- Conduct a mid-point check on progress toward the CAP goals and overall GHG reduction goal with community stakeholders (Legislation/Policy)
- Develop set of additional actions to be implemented from the Additional Actions menu if sufficient progress is not being made (Legislation/Policy)

**Commented [36]:** Re-evaluate June 2023 to determine progress made in reductions using most recent data and 2020 GHG inventory tool prepared by Ascent Environmental. See if previous actions/goals removed due to public health concerns can be safely reinstated.



# Municipal Operations

Implementing a variety of actions across city organizations can help reduce GHG emissions immensely and help achieve a long-term cost savings, including lower energy, water, and fuel costs.

Aggressive action by the City provides leadership in the community and an example for other organizations to follow. Municipal operations that result in GHG emissions include energy and fuel used for powering government buildings, facilities, and vehicle fleet. The strategies and actions in this section address these main sources as well as the establishment of City policies related to GHG reductions. Although these policies are important to the success of other actions in the CAP, to avoid double-counting of GHG-reduction benefits, no GHG reductions are directly attributed to them here.

The municipal operations strategies, if properly and adequately implemented, could reduce GHG emissions by an estimated 201 MTCO<sub>2e</sub> or 3% of Winters' GHG- reduction target.

## Strategy Summary

|  |   |
|--|---|
| <b>Objective 1: Incorporate Sustainable Practices Into All City Operations</b>     |   |
| MO-1   | Internal Policies   |
| MO-2   | Purchasing and Contracting                                    |
| <b>Objective 2: Reduce Emissions from Municipal Electricity Use By 80% or More</b> |   |
| MO-3   | Increased Energy Efficiency and Use of Renewable Energy       |
| <b>Objective 3: Reduce Vehicle and Equipment Emissions</b>                         |   |
| MO-4   | Increased Use of Alternative-Fuel and Fuel-Efficient Vehicles |
| MO-5   | Reduced Motor Vehicle Use                                     |
| <b>Portion of Total GHG Reduction Target:</b>                                      |   |
|  | <b>3%</b>   |



## **Objective 1: Incorporate Sustainable Practices into All City Operations**

### **Strategy MO-1: Internal Policies**

- Important to overall CAP success, however is not quantifiable
- UCD Bundle N/A

#### **Description:**

Integration of CAP implementations into City operations.

Although municipal operations make up less than 1% of the total community-wide GHG emissions, the City has a responsibility to lead by example and reduce its emissions in all of its operations. It is important to integrate CAP implementations in municipal activities in order to reach Winters' GHG reduction goals.

#### **Actions:**

- Educate City staff on the CAP goals and teach them how to encourage and promote public interest and involvement (Education)
- Ensure that all City projects incorporate energy efficiency strategies (Legislation/Policy)
- Evaluate all current and new policies and revise them as needed to ensure that CAP implementations are being considered (Legislation/Policy)

### **Strategy MO-2: Purchasing and Contracting**

- Important to overall CAP success, however is not quantifiable
- UCD Bundle 14

#### **Description:**

Integration of CAP goals during purchasing and contracting procedures.

The City has many third party companies that are contracted by them for regular operations and maintenance functions. The City can assist in reducing Winters' total GHG emissions by ensuring that their contracted companies incorporate CAP implementations when feasible.

## Objective 2: Reduce Emissions from Municipal Electricity use by 80% or more

### Strategy MO-3: Increased Energy Efficiency and Use of Renewable Energy

- Percentage of GHG Reduction Target: 3%
- GHG Reduction: 177 MT CO<sub>2</sub>e
- UCD Bundle 15 and 16

#### Description:

Implementation of energy efficiency measures, energy efficiency technologies, and renewable energy projects.

Strategies used to reducing GHG emissions from energy use may include:

- Upgrading public realm lighting efficiency (street lighting, park lighting, parking lot lighting, and traffic signal retrofits)
- Using renewable energy (solar, wind, geothermal, etc)
- Landscape water conservation (water conservation for public parks, climate sensitive and water efficient irrigation technology, and advanced irrigation training for parks)
- Conserve/energy management through behavior (energy consumption data collected per building and facility and employment education)

#### Goals:

- 70% reduction in electricity use from the 2020 projection of 253 MT CO<sub>2</sub>e (177 MT CO<sub>2</sub>e)

#### Actions:

- Convert all City owned lighting to LED lights where possible (Legislation/Policy)
- Conduct energy and water efficiency audits for all City buildings and facilities and provide retrofits and upgrades where feasible (Legislation/Policy)
- Upgrade irrigation systems for public landscapes, such as parks, with more efficiency systems (Legislation/Policy)

Commented [37]: Underway in some city facilities.



## Objective 3: Reduce Vehicle and Equipment Emissions

### Strategy MO-4: Increased Use of Alternative-Fuel and Fuel-Efficient Vehicles

- Percentage of GHG Reduction Target: 0.3%
- GHG Reduction: 18 MT CO<sub>2</sub>e
- UCD Bundle 18 and 21

#### Description:

Converting part of the City's fleet to vehicles with lower or net zero GHG emissions. Alternative-fuel vehicles that have reduced emissions or net zero emissions include:

- Hybrid or plug-in hybrid vehicles that are powered by both gasoline and electricity
- Electric Vehicles that are powered by electricity
- Flexible fuel vehicles that use either gasoline or E85, which is a mixture of 85% ethanol and 15% gasoline
- Compressed natural gas (CNG) vehicles which run on compressed natural gas
- Fuel cell vehicles (FCV) which uses pressurized hydrogen to power a fuel cell which then generates electricity to run the vehicle

**Goals:**

- Replace 3 gasoline vehicles with 1 EV and 2 hybrids (13 MT CO<sub>2</sub>e)
- Replace 1 diesel vehicle with 1 biodiesel (5 MT CO<sub>2</sub>e)

**Actions:**

- Educate City field crews and equipment operators about heavy equipment idling limitations in state law, and ensure that those limitations are followed (Education)
- —
- Replace City vehicle fleet with more efficient alternatives where feasible (Legislation/Policy)

**Strategy MO-5: Reduced Motor Vehicle Use**

- Percentage of GHG Reduction Target: 0.1%
- GHG Reduction: 6 MT CO<sub>2</sub>e
- UCD Bundle 9 and 12

**Description:**

Implementations that will reduce commute and work trips for employees.

**Goals:**

- 12 employees switch to ride sharing (2 MT CO<sub>2</sub>e)
- 2 employees switch to riding their bicycles to and/or from work (3 MT CO<sub>2</sub>e)

**Actions:**

- Use web conferencing when possible to reduce travel time and mileage (Legislation/Policy)

**Commented [38]:** Ethanol's utility in lowering greenhouse gas emissions, when taking into account the cultivation process of the corn used to make it and associated land use policies, is highly debatable. The production of corn ethanol may also drive up food prices. While other forms of ethanol exist that may be more efficient than corn ethanol, these are not widely produced in the U.S. More here: [https://e360.yale.edu/features/the\\_case\\_against\\_ethanol\\_bad\\_for\\_environment](https://e360.yale.edu/features/the_case_against_ethanol_bad_for_environment)

**Commented [39]:** In practice, natural gas can be as detrimental to the climate, or more, than other fossil fuels, primarily because of the high risk of leaking methane, far more potent as a greenhouse gas than CO<sub>2</sub>. It also is generally derived via fracking, which jeopardizes ground water supply and contributes to other environmental and social harms. I would not recommend the city pursue this option. More information here: <https://e360.yale.edu/features/how-climate-activists-failed-to-make-clear-the-problem-with-natural-gas-mckibben>

**Commented [40]:** City uses 2 electric vehicles now; are there other opportunities available?



June 12, 2020

To: City of Winters CAP Dev Board

From: Shawn Yarnes

I would like to see the scope of the CAP expanded to include climate change preparedness. The current CAP is a solid plan to reduce GHG emissions (climate change prevention), but is largely missing acknowledgment of the ongoing effects of the climate crisis in Winters. A more holistic CAP should include plans to protect people from climate change, such as mitigating loss of electricity during wildfires.

In the table below, I contrast a hypothetical table of contents with the current organization to provide a basis for discussion.

| Current CAP TOC   | Hypothetical Revision of CAP TOC<br>(new topics proposed in bold)  |
|---|--|
| Acronyms and Abbreviations1<br>Executive Summary 3<br>Introduction and Overview4<br>Guide to Focus Areas13<br>Mobility14<br>Building and Infrastructure22<br>Urban Forest and Open Space30<br>Water and Waste36<br>Community Engagement38<br>Municipal Operations44<br>Additional Actions48 | Acronyms and Abbreviations<br>Executive Summary<br>Greenhouse Gas Emission Reduction<br>Introduction<br>Mobility<br>Building and infrastructure<br>Urban forest and open space<br>Municipal operations<br>Waste<br><b>Climate Change Preparedness</b><br><b>Intro to local climate crisis</b><br><b>Wildfire – electrical grid</b><br>Water<br><b>Excessive heat &amp; poor air quality</b><br><b>Food &amp; supply chain security</b><br><b>Social services</b><br>Community Engagement<br>Additional Actions |